| Trick   Test care   Salester      | Organization                            |                     | Name         |                              |                | Organization                            |                    | Name         |                              |
|--|---|---------------------|--------------|------------------------------|----------------|---|--------------------|--------------|------------------------------|
| Bank to Edition  |   | Managing Evecutive  |              | TANAKA Hisavoshi             | R <sup>8</sup> |   | Managing Evecutive | Harric       | SHIRATA Shingo               |
|  |   |                     |              | LONGINA LIISAYUSIII          | الم            | 22 301101                               | -                  |              | STITEM IN SHILLING           |
| Decided Control Process   1965   19   |   |                     | Ar - N       | IIAVACUTO A III              |                |   |                    | /D           | ZENIKOLI II. C               |
| Post of the control (Control Control   |   |                     | , ,          |                              |                |   | Executive Officer  | (Deputy)     |                              |
| Processor Control Control   Processor Control Contro   |   |                     | (Vice)       |                              |                | R&D Planning & Coordination Division    |                    |              | •                            |
| March   Marc   |   | Senior Director     |              |                              |                |   |                    | (Deputy)     |                              |
| Continue   Part   Continue   Co   | Personal Care Materials Division        |                     |              | TOGASHI Kazuhiko             |                |   |                    | (Deputy)     | EBATA Hiroki                 |
| Description  | Nonwovens Division                      |                     |              | KUSANO Kazuya                |                | (Mitsui Chemicals Singapore R&D Centre) |                    |              | KANEYOSHI Hiromu             |
| Committee   Comm   |   |                     | (Deputy)     | KATSUYAMA Hitoshi            |                | Synthetic Chemicals Laboratory          |                    |              | UCHIDA Takashi               |
| Moderation Services  | Oral Care Business Division             | Executive Officer ( | (Concurrent) | HAYASHIDA Hiromi             |                | Polymers & Composite Materials          |                    |              | OTA Seiji                    |
| Part   Description   Company   Com   |   |                     | (Deputy)     | YAMASHITA Kenichiro          |                | Laboratory                              |                    |              |                              |
|  | (Mitsui Chemicals Agro)                 | Executive Officer   |              | OZAWA Satoshi                |                | Process Technology Laboratory           | Senior Director    |              | SAKAMOTO Akihiro             |
|  |   | Senior Director     | (Deputy)     | KAKIMOTO Takeshi             |                | Mobility Development Center             |                    |              | FUKUI Takayuki               |
| Description   Executive Offices   Consented of Executive Offices   | Medical Business Development Division   |                     |              | OKAMURA Tomovuki             |                | ·                                       | Executive Officer  | (Concurrent) | ,                            |
| Pebblicy solutions dumans Selects  | <u> </u>                                | Executive Officer ( | (Concurrent) |                              |                |   |                    | ` ,          |                              |
| Milling Solutions Desires Sealor  Fotion Control (1999)  Solutiones Division  Solutiones Divi | Thanking a coordination bivision        | LXCCULIVE Officer   | ,            |                              |                |   |                    | (Верису)     |                              |
| Other Non-Division (Very Sealable Seala |   |                     | (Берису)     | 150CHT/A Takeaki             | <u> </u>       | Trontier reciniology center             |                    |              | OLI I/ II O T T OSI III CAZA |
| Other Non-Division (Very Sealable Seala | Mobility Solutions Business Sector      | Managing Evocutive  |              | VOMORIVA Atsushi             |                | Intellectual Property Division          |                    |              | VAMACIICHI Macayachi         |
| Sestion Sports   |   |                     |              | KOMORITA ALSUSIII            | <u> </u>       | The lectual Property Division           |                    |              | YAMAGUCHI Masayoshi          |
| Performance Computation   Market Market Sharphole   MonKet Market Sh   |   |                     | () (° )      | CALCADA                      | <u></u>        | ad alta o Tarkada o Carla               | <br>               |              | HOCOMEN                      |
| Performance Compound Division (Deputy)   1.849A Ge (Deputy)   1.840A Ge  |   | Senior Director     | (Vice)       |                              | Pr             | oduction & Technology Center            |                    |              | HOSOMI Yasuhiro              |
| Companies Directors  | Elastomers Division                     |                     |              | •                            |                |   |                    |              |                              |
| Composites file-section   MASSILE face   MASSILE    |   |                     | (Deputy)     | YOKOTA Shigeki               |                | Planning & Coordination Division        | Executive Officer  |              | MATSUE Kaori                 |
| BABALIA Licender   Babalia Lic   | Performance Compound Division           |                     |              | NAKAMURA Kosei               |                | Engineering Division                    | Senior Director    |              | KOZUMA Yasuhisa              |
| Personal Evaluations Singenomy   Competition Management Profession     |   |                     | (Deputy)     | TERADA Go                    |                | Overseas Technical Coordination         |                    |              | SHIMA Yasutaka               |
| Disease   Medical Sources   Disease   Diseas   | PP Composites Division                  |                     |              | HAKUTA Takashi               |                | Division                                | <u> </u>           |              |                              |
| Disease   Medical Sources   Disease   Diseas   | (Mitsui Elastomers Singapore)           |                     |              | NITTA Toshio                 |                | Safety & Environment Technology         |                    |              | KATO Kazuhiko                |
| Development Division   Political Region   Politic   | <u> </u>                                | Senior Director     |              | MORI Minehiro                |                |   |                    |              |                              |
| Monthing & Coordination Division   Monthing & Coo   |   |                     |              |                              |                |   |                    |              | YASAKA Naoto                 |
| Roming & Coordination Division   Sonior Director   Deputy   OCH ARER Koulanus  | · ·                                     |                     |              | MORI Rvoii                   |                |   |                    |              |                              |
| CF Solutions Rupliness Scoto   | · · · · · · · · · · · · · · · · · · ·   | Senior Director     |              | , ,                          | L              | 1                                       | <u>I</u>           |              |                              |
| Continue Desires Statur  |   | JOSHIOI DIFECTOR    | (Denuty)     |                              |                | Fahricated Products Business            |                    |              | KISHINE Macabira             |
| Secretaria Secretaria   Secretaria Secretaria   Secretaria Secretaria   Secretaria Secretaria   Secretaria Secretaria      |   | l                   | (Deputy)     | OOLINOUT KORRIGOR            |                |   |                    |              | VIOLITINE MIRRAUMO           |
| Semiconductor & Option Motorca's Division Coating & Engineering Materials Devision (Deputy) YOSHINO Introvisi (Deputy) YOSHINO In |   | la                  |              |                              |                | Coordination Division                   |                    |              |                              |
| Semiconductors & Optical Miserals   District   Distri   |   | 1                   |              | HIRAHARA Akio                |                | T                                       |                    |              |                              |
| Division   Coatings & Equiprocring Mutorials   (Appuly)   (Appul   |   | Executive Officer   |              |                              |                | Ichihara Works                          | Executive Officer  |              | ABE Shinji                   |
| Contings & Engineering Materials   Division  | Semiconductor & Optical Materials       |                     |              | OKUYAMA Takeo                |                |   |                    | (Deputy)     | KAMATA Kouki                 |
| Devision   Copulary   VOSHINO Himpub   Management   Devision   Copular   VOSHIDA Satoru   Computation   Copular      | Division                                |                     |              |                              |                | Nagoya Works                            | Senior Director    |              | ISHII Hiroshi                |
| Contract Chemicals Tothorolo   December   Montage   Mo   | Coatings & Engineering Materials        |                     |              | KAMO Hideyuki                |                | Osaka Works                             | Executive Officer  |              | OKADA Kazunari               |
| Majorials Business Division  | Division                                |                     | (Deputy)     | YOSHINO Hiroyuki             |                | Iwakuni-Ohtake Works                    | Executive Officer  |              | SUEMATSU Kenji               |
| Planning & Coordination Division   | (Mitsui Chemicals Tohcello)             | Executive Officer   |              | MATSUZAKA Shigeharu          |                | Omuta Works                             | Executive Officer  |              | TSURUDA Satoshi              |
| Basic & Green Materials Business Sector  | ICT Materials Business Division         |                     |              | MIYATA Fumiya                | -              | -                                       |                    |              |                              |
| Basic & Green Materials Business Sector  | Planning & Coordination Division        |                     |              | OKADA Satoru                 | Di             | gital Transformation Sector             | Managing Executive |              | SAMBE Masao                  |
| Basic & Green Materials Business Sector   Managing Executive   YOSHIZUMI Fumio   Officer   GOTO Vukinerul   Fumio   Officer   OFFICERUL   OFFICER |   |                     | (Deputy)     |                              |                |   |                    |              |                              |
| Basic & Green Materials Business Sector   Officer   Of   |   |                     | (Doputy)     | 7 (10 (1 1217) ( 1 (de5d111) |                | Purchasing Division                     | 060.               |              | TAKARE Hirohito              |
| Officer  Phenois Division  Officer  GOTO Yukiharu  (Deputy) NAKAZAWA Osamu  PTA & PET Division  (Deputy) NAKAZAWA Osamu  (Deputy) NAKAZAWA Osamu  (Deputy) SAKATA Akinori  (Deputy) SAKATA Akinori  (Deputy) SAKATA Akinori  (Deputy) SAKATA Akinori  (Deputy) SUSHIDA Manabu  (Deputy) HOIO Tsayoshi  Ducarising Division  NAKANO Shinchi  Uccarising Division  Polyurethanes Division  (Deputy) TASHIRO Shingeki  (Deputy) TASHIRO Shing | Basic & Green Materials Business Sector | Managing Executive  |              | VOSHIZLIMI Fumio             |                |   |                    |              |                              |
| Phonols Division (Deputy) NAKAZAWA Osamu PTA & PET Division (Deputy) NAKAZAWA Osamu ITO Assumi (Deputy) SAKATA Akinori YOSHIDA Manabu (Deputy) HOJO Tsuyeshi Sustainable Feedstocks Division (Deputy) HOJO Tsuyeshi Sustainable Chemicals Division (Deputy) HOJO Tsuyeshi (Deputy) TASHIRO Shigeki (Depu |   |                     |              | TOSTIIZOMI TUTIIO            |                | Logistics Division                      |                    | (Danutu)     |                              |
| PTA & PET Division (Deputy) NAKAZAWA Osamu (Deputy) TASAKT A kindro (Deputy) SAKT A kindro (Deputy) SAKT A kindro (Deputy) SAKT A kindro (Deputy) SOKHARA Shinyo (Deputy) OSHHARA Shinyo (Deputy) (Deputy) TASHIRO Shigeki (Deputy) TASHIRO Shigeki (Deputy) MIRAMATSU Hitoshi (Deputy) KODE Akhiro (Deputy) KODE Akhiro (Deputy) KODE Akhiro (Deputy) SATOH Hironori (Deputy) |   | Officer             |              | COTO V. I.'I                 |                | T. C                                    |                    | (Deputy)     |                              |
| PTA & PET Division (Deputy) SAKATA Akinori (Deputy) SUEHIRO Shinya (Deputy) HOIO Tsuvoshi (Deputy) HOIO Tsuvoshi (Deputy) HOIO Tsuvoshi (Deputy) TASHIRO Shinchi (Deputy) TASHIRO Shinchi (Deputy) TASHIRO Shipeki (Deputy) TASHIRO Shipeki (Deputy) TASHIRO Shipeki (Deputy) MORAMATSU Hitoshi (Deputy) MORAMATSU Hitoshi (Deputy) SATOH Hironori (Deputy) SATOH Hironori (Deputy) SATOH Hironori (Division (Division (Deputy) SATOH Hironori (Division (Division (Division (Deputy) SATOH Hironori (Division (Division (Deputy) SATOH Hironori (Division (Division (Deputy) SATOH Hironori (Division (Deputy) SATOH Hironori (Division (Division (Deputy) SATOH Hironori (Division (Deputy) SATOH Hironori (Division (Division (Deputy) SATOH Hironori (Division (Division (Deputy) SATOH Hironori (Division (Deputy) SATOH Hironori (Division (Division (Deputy) SATOH Hironori (Division (Division (Deputy) SATOH Hironori (Division (Division (Deputy) SATOH Hironori (Division (Division (Deputy) SATOH Hironori (Division (Deputy | Phenois Division                        |                     | <b>.</b>     |                              |                | Information System Division             |                    | (=           |                              |
| Coputy   SAKATA Akinori   YOSHIDA Manabu   Coputy   OKIHARA Shiriya   Coordination Division   YOSHIDA Manabu   Coordination Division   NAGANO Shinichi   Division   NAGANO Shinichi   Coordination Division   NAGANO Shinichi   Coordination Division   NAGANO Shinichi   Division   NAGANO Shinichi   Division   NAGANO Shinichi   Coordination Division   NAGANO Shinichi   NAGANO Shinichi   Division   NAGANO Shinichi   Division   NAGANO Shinichi   |   |                     | (Deputy)     |                              |                |   |                    | (Deputy)     |                              |
| Industrial Chemicals Division  (Deputy) HO3D Tsuyoshi Sustainable Feedstocks Division  NAGAMO Shirichi Licensing Division  Polyurethanes Division  Polyurethanes Division  (Peputy) ASHIRAMABE Shizuo NASHIRAMATSU Hitoshi (Deputy) MURAMATSU Hitoshi (Deputy) MURAMATSU Hitoshi (Pime Polymer)  Green Sustainable Chemicals Division  Planning & Coordination Division  Senior Director  SAIMOTO Yoshihisa (Deputy) INOUE Yoshihisa  | PTA & PET Division                      |                     |              | ITO Atsumi                   |                | Business Transformation Division        |                    |              | ISHII Toshimitsu             |
| Coordination Division   Coor   |   |                     | (Deputy)     | SAKATA Akinori               |                |   |                    | (Deputy)     | ORIHARA Shinya               |
| Sustainable Feedstocks Division  NAGANO Shinichi  Licensing Division  Polyurethanes Division  NATANABE Shizuo  Polyurethanes Division  NATANABE Shizuo  (Deputy)  TASHIRO Shigeki (Deputy)  TASHIRO Shigeki (Deputy)  MURAMATSU Hitoshi (Deputy)  TASHIRO Shigeki (Deputy)  MURAMATSU Hitoshi (Deputy)  TASHIRO Shigeki (Deputy)  MURAMATSU Hitoshi (Deputy)  TASHIRO Shigeki (Deputy)  TASHIRO Shigeki (Deputy)  MURAMATSU Hitoshi Division  Corporate Administration & Legal Division  Corporate Administration & Legal Division  Executive Officer  MAEDA Mitsutoshi Division  Corporate Administration & Legal Division  Executive Officer  MAEDA Mitsutoshi Division  MATOUT Voshihisa (Deputy)  MURAMATSU Hitoshi Lorenta Resources Division  NONO Shingo  Corporate Planning Division  Senior Director  MATOUR Hitoshi Lorenta Administration & Legal Division  Executive Officer  KINOSHITA Massavi Global Human Resources Division  ONO Shingo  Corporate Planning Division  Senior Director  ICHIMURA Satoshi (Deputy)  TAKEMURA Yasuo  Affiliates Coordination Division  Representative in Asia Representative in the Americas Executive Officer  Antonios Grigoriou  (Mitsui Chemicals Asia Pacific) Senior Director  KASHIMORI Massahi (Mitsui Chemicals America) Executive Officer  KASHIMORI Massahi (Mitsui Chemicals America) Executive Officer  Corporate Sustainability Division  Executive Officer  MIGITA Ken (Deputy) SEKIGUCHI Michiru  | Industrial Chemicals Division           |                     |              | YOSHIDA Manabu               |                | Digital Transformation Planning &       | Senior Director    |              | URAKAWA Toshiya              |
| Licensing Division WATANABE Shizuo Polyurethanes Division (Deputy) TASHIRO Shigeki (Deputy) TASHIRO Shigeki (Deputy) MIDAMATSU Hitoshi (Prime Polymer) Executive Officer FUJMOTO Kensuke Green Sustainable Chemicals Division Planning & Coordination Division Senior Director TSUBOHARA Kenta (Deputy) INOUE Yoshihisa  New Business Incubation Center SAIMOTO Yoshihisa (Deputy) INOUE Yoshihisa (Deputy)  |   |                     | (Deputy)     | HOJO Tsuyoshi                |                | Coordination Division                   |                    | (Deputy)     | SUEHIRO Haruo                |
| Polyurethanes Division  (Deputy) TASHIRO Shigeki (Deputy) MURAMATSU Hitoshi (Deputy) SATOH Hironori (Deputy) ICHII Nobuyuki  New Business Incubation Center  New Business Incubation Center  SAIMOTO Voshihisa (Deputy) INOLE Voshihisa (D | Sustainable Feedstocks Division         |                     |              | NAGANO Shinichi              |                |   |                    |              |                              |
| Polyurethanes Division  (Deputy) TASHIRO Shigeki (Deputy) MURAMATSU Hitoshi (Deputy) SATOH Hironori (Deputy) ICHII Nobuyuki  New Business Incubation Center  New Business Incubation Center  SAIMOTO Voshihisa (Deputy) INOLE Voshihisa (D | Licensing Division                      |                     |              | WATANABE Shizuo              |                | RC & Quality Assurance Division         |                    |              | MATSUI Shigekazu             |
| (Deputy) TASHIRO Shigek (Deputy) TASHIRO Shigek (Deputy) TASHIRO Shigek (Deputy) MURANATSU Hitoshi (Deputy) MURANATSU Hitoshi (Deputy) SATOH Hironori  |   |                     |              |                              |                |   |                    | (Deputv)     | _                            |
| (Peputy) MURAMATSU Hitoshi (Prime Polymer) Executive Officer FUJIMOTO Kensuke Green Sustainable Chemicals Division YOSHIOKA Shogo Planning & Coordination Division Senior Director TSUBOHARA Kenta (Deputy) ISUBOHARA Kenta (Deputy) INOUE Yoshihisa  New Business Incubation Center (Deputy) INOUE Yoshihisa  Nagoya Branch Osaka Branch HIGASHI Masaaki Fukuoka Branch WADA Mitsuhiro Fukuoka Branch Senior Director INAGAKI Takayuki Representative in Asia Senior Director MATSUZAKI Hiroshi Representative in the Americas Executive Officer Antonios Grigoriou (Mitsui Chemicals Asia Pacific) Senior Director (Concurrent) INAGAKI Takayuki (Mitsui Chemicals America) Executive Officer (Concurrent) Antonios Grigoriou   |   |                     | (Denuty)     |                              | <u> </u>       | 1                                       | 1                  | v r ***1/    | 5                            |
| Prime Polymer)   Executive Officer   FUJIMOTO Kensuke Green Sustainable Chemicals Division   YOSHIOKA Shogo TSUBOHARA Kenta (Deputy) ICHII Nobuyuki   Global Human Resources Division   Senior Director   SAIMOTO Yoshihisa (Deputy) INOUE Yoshihisa   Global Human Resources Division   Senior Director   SAIMOTO Yoshihisa   Global Human Resources Division   Global Human Resources Division   ONO Shingo  |   |                     |              | _                            |                | Corporate Administration & Legal        | Senior Director    |              | MAFDA Mitsutoshi             |
| Green Sustainable Chemicals Division Planning & Coordination Division Senior Director TSUBOHARA Kenta (Deputy) ICHII Nobuyuki  Global Human Resources Division  SAIMOTO Yoshihisa (Deputy) INOUE Yoshihisa  Nagoya Branch Osaka Branch Fukuoka Branch Fukuoka Branch Fukuoka Branch Representative in Asia Representative in China Representative in the Americas Representative in Europe Senior Director INAGAKI Takayuki Representative in Europe Senior Director Fukuoka Takayuki Representative in Europe Senior Director INAGAKI Takayuki Representative in Europe Senior Director KASHIMORI Masashi (Mitsui Chemicals Asia Pacific) Senior Director KASHIMORI Masashi (Mitsui Chemicals Asia Pacific) Senior Director KASHIMORI Masashi (Mitsui Chemicals America) Executive Officer KINOSHITA Masayuki Representative in Executive Officer KINOSHITA Masayuki Corporate Planning Division Senior Director KINOSHITA Masashi Corporate Planning Division Senior Director VOSHIDA Osamu Finance & Accounting Division Executive Officer YOSHIDA Osamu Corporate Communications Division Executive Officer MIGITA Ken (Deputy) SEKIGUCHI Michiru  | (Prime Polymer)                         | Executive Officer   | (Deputy)     |                              |                | '                                       | JOSHIOI DIFECTOR   | (Denuty)     |                              |
| Planning & Coordination Division  Senior Director  TSUBOHARA Kenta (Deputy) ICHII Nobuyuki  SAIMOTO Yoshihisa (Deputy) INOUE Yoshihisa (Deputy) TSUNEKAWA Bunkich (Deputy) TSUNEKAWA Bunkich (Deputy) TAKEMURA Yasuo  Affiliates Coordination Division (Deputy) TAKEMURA Yasuo  Corporate Communications Division (Deputy) ABE Reiko  Affiliates Coordination Division (Deputy) ABE Reiko  Corporate Sustainability Division (Deputy) ABE Reiko  Corporate Sustainability Division (Deputy) SEKIGUCHI Michiru   |   | LACCULIVE OILICET   |              |                              |                | ווטופועוען                              | <u> </u>           | (Deputy)     | SATON MITONORI               |
| Corporate Planning Division   Corp   |   | Carrie Di :         |              |                              |                | History Base St. 1                      | F                  |              | INTROCUETA                   |
| Salmoto Yoshihisa   Corporate Planning Division   Senior Director   Tourism   Corporate Planning Division   Senior Director   Tourism   Corporate Planning Division   Senior Director   Tourism   Tourism   Corporate Planning Division   Senior Director   Tourism   Tourism   Corporate Planning Division   Senior Director   Tourism   Tour   | Planning & Coordination Division        | Senior Director     | /-           |                              |                | Human Resources Division                | Executive Officer  |              | KINUSHITA Masayuki           |
| New Business Incubation Center  SAIMOTO Yoshihisa (Deputy) INOUE Yoshihisa  Corporate Planning Division  Senior Director  ICHIMURA Satoshi (Deputy) TSUNEKAWA Bunkich  MATSUMOTO Norio Fukuoka Branch  Representative in Asia Representative in China Representative in China Representative in the Americas Executive Officer Representative in Europe  Senior Director  INAGAKI Takayuki Representative in China Representative in Europe  Senior Director  INAGAKI Takayuki Representative in China Representative in Europe  Senior Director  INAGAKI Takayuki Finance & Accounting Division  Executive Officer  YOSHIDA Osamu  Corporate Communications Division  INOUE Junichi (Deputy) ABE Reiko  Corporate Sustainability Division  Executive Officer  MIGITA Ken (Deputy) SEKIGUCHI Michiru  Corporate Sustainability Division  Executive Officer  MIGITA Ken (Deputy) SEKIGUCHI Michiru  |   | <u> </u>            | (Deputy)     | ICHII Nobuyuki               | _              | Total                                   | Γ                  |              |                              |
| Corporate Planning Division   Senior Director   ICHIMURA Satoshi (Deputy)   TSUNEKAWA Bunkich (Deputy)   TAKEMURA Yasuo  |   | T                   |              | _                            |                | Global Human Resources Division         |                    |              | ONO Shingo                   |
| Nagoya Branch   KUSAKA Tetsuya   Osaka Branch   HIGASHI Masaaki   Fukuoka Branch   WADA Mitsuhiro   Marsumoro      | New Business Incubation Center          |                     |              | SAIMOTO Yoshihisa            |                |   |                    |              |                              |
| Nagoya Branch Osaka Branch IHIGASHI Masaaki Fukuoka Branch Representative in Asia Representative in China Representative in the Americas Representative in Europe Senior Director Representative in Europe Antonios Grigoriou Representative in Europe Senior Director Representative in Eu |   |                     | (Deputy)     | INOUE Yoshihisa              |                | Corporate Planning Division             | Senior Director    |              | ICHIMURA Satoshi             |
| Affiliates Coordination Division   MATSUMOTO Norto   |   |                     |              |                              |                |   | <u> </u>           | (Deputy)     | TSUNEKAWA Bunkichi           |
| Affiliates Coordination Division   MATSUMOTO Norto   | Nagoya Branch                           |                     | _            | KUSAKA Tetsuya               |                |   | <del></del>        |              |                              |
| Representative in Asia Senior Director INAGAKI Takayuki Representative in China Executive Officer MATSUZAKI Hiroshi Representative in the Americas Executive Officer Antonios Grigoriou Representative in Europe Senior Director (Concurrent) INAGAKI Takayuki (Mitsui Chemicals Asia Pacific) Senior Director KASHIMORI Masashi (Mitsui Chemicals America) Executive Officer (Concurrent) Antonios Grigoriou Executive Officer (Concurrent) Antonios Grigoriou Executive Officer (Concurrent) Antonios Grigoriou  |   |                     |              |                              |                | Affiliates Coordination Division        |                    |              | MATSUMOTO Norio              |
| Representative in Asia Senior Director INAGAKI Takayuki Representative in China Executive Officer MATSUZAKI Hiroshi Representative in the Americas Executive Officer Antonios Grigoriou Representative in Europe Senior Director HIRAIWA Takeshi  (Mitsui Chemicals Asia Pacific) Senior Director (Concurrent) INAGAKI Takayuki (Mitsui Chemicals China) Senior Director KASHIMORI Masashi (Mitsui Chemicals America) Executive Officer (Concurrent) Antonios Grigoriou  |   |                     |              |                              |                |   |                    | (Deputy)     |                              |
| Representative in China  | 1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 | <u> </u>            |              | 22                           | <u> </u>       | 1                                       | <u> </u>           | (= spacy)    |                              |
| Representative in China  | Representative in Asia                  | Senior Director     |              | INACAKI Takayaki             | Г              | Finance & Accounting Division           | Executive Offices  |              | VUCHIDA Ocamii               |
| Representative in the Americas   | '                                       |                     |              | <u> </u>                     |                | I mance & Accounting Division           | LACCULIVE OFFICE   |              | I OSHIIVA USAIIIU            |
| Representative in Europe  Senior Director  HIRAIWA Takeshi  (Mitsui Chemicals Asia Pacific)  Senior Director  (Concurrent) INAGAKI Takayuki  (Mitsui Chemicals China)  Senior Director  KASHIMORI Masashi  (Mitsui Chemicals America)  Executive Officer  (Concurrent) Antonios Grigoriou  Corporate Sustainability Division  Executive Officer  (Deputy) ABE Reiko  (Deputy) ABE Reiko  | '                                       |                     |              |                              |                | Comparate Course 1 11 51 11             |                    |              | TNOUE                        |
| (Mitsui Chemicals Asia Pacific)Senior Director(Concurrent) INAGAKI TakayukiCorporate Sustainability DivisionExecutive OfficerMIGITA Ken(Mitsui Chemicals China)Senior DirectorKASHIMORI Masashi(Deputy)SEKIGUCHI Michiru(Mitsui Chemicals America)Executive Officer(Concurrent) Antonios Grigoriou   | '                                       |                     |              |                              |                | Corporate Communications Division       |                    | <b>,_</b>    |                              |
| (Mitsui Chemicals China)Senior DirectorKASHIMORI Masashi(Deputy)SEKIGUCHI Michiru(Mitsui Chemicals America)Executive Officer (Concurrent) Antonios Grigoriou   | Representative in Europe                | Senior Director     |              | HIRAIWA Takeshi              |                |   |                    | (Deputy)     | ABE Reiko                    |
| (Mitsui Chemicals China)Senior DirectorKASHIMORI Masashi(Deputy)SEKIGUCHI Michiru(Mitsui Chemicals America)Executive Officer (Concurrent) Antonios Grigoriou   |   | T                   |              |                              | _              | _                                       | T                  |              |                              |
| (Mitsui Chemicals America) Executive Officer (Concurrent) Antonios Grigoriou   | (Mitsui Chemicals Asia Pacific)         | Senior Director (   | (Concurrent) | INAGAKI Takayuki             |                | Corporate Sustainability Division       | Executive Officer  |              | MIGITA Ken                   |
|  | (Mitsui Chemicals China)                | Senior Director     |              | KASHIMORI Masashi            |                |   |                    | (Deputy)     | SEKIGUCHI Michiru            |
| (Mitsui Chemicals Europe)Senior Director(Concurrent) HIRAIWA TakeshiInternal Control DivisionSenior DirectorOHGIZAWA Masaak  | (Mitsui Chemicals America)              | Executive Officer ( | (Concurrent) | Antonios Grigoriou           |                |   |                    |              |                              |
|  | (Mitsui Chemicals Europe)               | Senior Director (   | Concurrent)  | HIRAIWA Takeshi              |                | Internal Control Division               | Senior Director    |              | OHGIZAWA Masaaki             |
|  | •                                       |                     |              |                              |                |   | -                  |              |                              |